

MINUTES OF THE DECEMBER 16, 2025
MEETING OF THE BOARD OF TRUSTEES OF
THE MORRIS K. UDALL AND STEWART L. UDALL FOUNDATION

The Board of Trustees (Board) of the Morris K. Udall and Stewart L. Udall Foundation (Udall Foundation) met via videoconference and/or teleconference on December 16, 2025. The attendee list is included as Appendix 1 to these minutes. Trustee Tadd M. Johnson served as the proxy for this meeting. Trustees Rion Ramirez and D. Michael Rappoport provided signed proxies since they were unable to attend the meeting. Trustees Douglas J. Burgum, James L. Huffman II, and Teresa Udall did not attend the meeting and did not provide signed proxies; they are not counted in the voting results per the Board's Operating Procedures. The Chair called the Board of Trustees Meeting to order at 10:01 a.m. (MST-AZ). Elizabeth Monroe, Communications Program Manager, recorded the minutes.

Call to Order and Chair's Remarks

The Chair called the meeting to order, welcomed everyone to the virtual meeting, and requested a roll-call attendance vote; a quorum of voting Trustees was met. The Chair noted that due to the length of this meeting and its agenda, the Board would not have time for public comments. She welcomed Mary Christina Riley, the U.S. Department of Education Secretary's designee to the Board, to her first meeting and offered her the opportunity to introduce herself. Riley, the Assistant Secretary for Legislation and Congressional Affairs, is very excited to join the Board on behalf of the Secretary of Education. Riley has familiarity with the Udall Foundation from her previous work on Capitol Hill that included working on the agency's prior reauthorization. The Chair shared that new CEQ Chairman Katherine R. Scarlett is now a (nonvoting) member of the Board.

Trustees' Remarks

The Chair offered Trustees the opportunity to provide remarks; there were no remarks.

Executive Director's Remarks

The Chair called on Executive Director David Brown to provide his remarks. Brown welcomed all the meeting attendees and offered a special welcome to Riley, who he got to know when she was working on Capitol Hill. He thanked several Udall Foundation employees for their work planning and executing this meeting. He called on Chief Operating Officer Sara Moeller to provide logistical announcements. Brown's remarks included the operational status of the agency and its work at the end of the calendar year after the government shutdown. The agency continues on level funding under a continuing resolution until there is an appropriation for fiscal year 2026. Brown asked General Counsel Gwendolyn Franks whether she had anything to share with the Trustees. Franks was glad Trustees and staff could hold this meeting in 2025 to address business related to the University of Arizona partner programs and commented that more substantive conversations can happen in the new year. Brown concluded his remarks by thanking everyone for being flexible regarding the rescheduling of the meeting. The Chair offered appreciation for everything Brown and the Udall Foundation team did during the government shutdown.

Consent Agenda Approval

The Chair introduced the Consent Agenda. On a motion moved and seconded, the Chair called for discussion. No discussion was requested, and the Board approved the Consent Agenda items, including the Minutes of the May 6, 2025, Board of Trustees Meeting by a vote of 7 For, 0 Against, and 0 Abstain.

The University of Arizona Fiscal Year 2026 Program Work Plan and Funding

The Chair recognized Brown to lead this agenda item. Brown thanked everyone who worked on the University of Arizona's (U of A) proposed FY 2026 Work Plan, which has three parts: the Environmental Policy Program; Native Nations Institute for Leadership, Management, and Policy (NNI); and Special Collections at the University of Arizona Libraries. Brown asked Bridget Wade Radcliff, the

Udall Center for Studies in Public Policy's (Udall Center) Administrative Manager, whether she would like to say anything regarding their activities discussed in the Work Plan. Radcliff spoke about the Data Sovereignty team's work, the Udall Center's PFAS (per- and polyfluoroalkyl substances) work, and the Mo's Policy Scholars program. Brown is delighted that the Mo's Policy Scholars (undergraduate research mentorship) has taken off through the Udall Center; the Udall Foundation has supported that program for the last couple of years via the U of A Work Plan. He said the PFAS policy-science dialogue is of interest to, among others, the Udall Foundation's authorizers on the Senate Environment and Public Works Committee. He also mentioned the Udall Center's extreme heat resiliency work, their Native Nations Building work, the data sovereignty work, and the continued collaboration between the Udall Foundation and Udall Center on the Native American Congressional Internship Program. Radcliff shared that incoming NNI Director David Beeksma, who starts January 5, 2026, has been working with NNI voluntarily the last few months sitting in on meetings, attending events, doing training, and learning as much as he can about NNI from current staff, faculty, and NNI Executive Director Joan Timeche before she retires at the end of December. Radcliff also noted the farewell event for Timeche that celebrated her almost 25 years at the U of A.

Regarding Special Collections at the University of Arizona Libraries, Brown highlighted their continuing work on the Morris K. Udall Oral History Collection, which he encouraged Trustees and others to listen to; the continuing work on the exhibit cases; the intake of new materials into the political affairs collections; and the ongoing Downwinders exhibition that debuted at the September 2025 Stewart L. Udall event, "The Myths of August Revisited." Verónica Reyes-Escudero, Katheryne B. Willock Head of Special Collections, echoed Brown's comments about the wonderful opportunity Special Collections had to work with the Udall Center on the launch of the Downwinders exhibition, and she expressed appreciation for the Udall Foundation's support. She introduced 2025-2026 Udall Graduate Assistant Olivia Otero, a Master of Arts in Library and Information Science graduate student. Reyes-Escudero

shared that Otero is focused on historic preservation, critical archival study, and community archives. Born and raised in Tucson, Otero is committed to preserving, documenting, and highlighting hidden narratives and histories in the community. As the 2025-2026 Udall Graduate Assistant, Otero has been involved in accessioning recent donations to the Morris K. Udall Papers, uploading transcripts of oral histories to Special Collections' digital platform, and working on an audiovisual descriptive project described below. Otero mentioned her work uploading transcripts to the oral histories as well as doing a survey of 16mm film within the Morris K. Udall collection to identify what is to be set aside for future digitization projects. Otero is interested in learning more about film and political affairs in archives, and she recently applied to take a class on law librarian administration inspired by her time at Special Collections working with political affairs archives.

Brown acknowledged the activities proposed for the next 12 months by the U of A partner programs in their Work Plan and expressed the agency's pleasure to continue working with and supporting the programs. He recognized the efforts of the U of A partner programs staff to show in the Work Plan's funding request how their activities and the requested funding align with the Udall Foundation's statutory authority. He noted that this is critically important information for the Board to have when it approves the Work Plan and is also important information for the agency's appropriators, the Office of Management and Budget, and others. Brown shared that the top-line funding requested for FY 2026 is around \$1.3 million, which is generally consistent with the agency's funding to the U of A partner programs in recent years. Brown recommended that the Board approve the U of A's FY 2026 Work Plan, which has been through several iterations of review with Brown and other Udall Foundation employees. Hussman took a moment to offer thanks to Brown, the Board, and the Udall Center for their support of and collaboration on the Stewart L. Udall event. The Chair thanked Reyes-Escudero and Radcliff for their work and their clarifying comments at the meeting related to the Work Plan.

On a motion moved and seconded, the Chair called for discussion. No discussion was requested, and Resolution No. DEC-52-2025: Allocation of Funds to the Udall Center for Studies in Public Policy and Special Collections at the University of Arizona Libraries was adopted by a vote of 7 For, 0 Against, and 0 Abstain (the resolution is attached to these minutes). Before the Board's vote on the next resolution, Brown offered historical context to explain why there are two resolutions related to the U of A's Work Plan. On a motion moved and seconded, the Chair called for discussion. No discussion was requested, and Resolution No. DEC-53-2025: Funds Set Aside for the Native Nations Institute for Leadership, Management, and Policy, a program of the Udall Center for Studies in Public Policy was adopted by a vote of 7 For, 0 Against, and 0 Abstain (the resolution is attached to these minutes).

Before concluding the meeting, the Chair offered her appreciation to everyone for keeping the work of the agency going. There being no further business, on a motion moved and seconded, the Board of Trustees adjourned the meeting via voice vote at 10:25 a.m. (MST-AZ).

Appendix 1
Udall Foundation Board of Trustees Meeting
December 16, 2025
Attendees List

[Final 12/16/2025]

Virtual Meeting Via Microsoft Teams

Udall Foundation Trustees & Trustee Representative Present:

Lisa Johnson-Billy, Chair

Tadd M. Johnson, Vice Chair

Heather Cahoon, Trustee

Jomar Maldonado Vazquez, Director for NEPA, Council on Environmental Quality; Trustee Representative

Mary Christina Riley, Assistant Secretary for Legislation and Congressional Affairs, U.S. Department of Education; Trustee (designee)

Denis Udall, Trustee

Udall Foundation Staff Present:

Adam Baker, Application Programmer

David Brown, Executive Director

Marci DuPraw, Senior Program Manager, John S. McCain III National Center for Environmental Conflict Resolution (National Center)

Gwendolyn Franks, General Counsel

Alicia Harris, Director of Education Programs

Terri Harrison, Contracting Program Manager/Contracting Officer

Stephanie Kavanaugh, Director, National Center

Melanie Knapp, Program Manager and Training Program Manager, National Center

Elyse Magen, Senior Program Associate, National Center

Benjamin Martin, IT Specialist

Sara Moeller, Chief Operating Officer

Elizabeth Monroe, Communications Program Manager

Olivia Montes, Operations Manager

Myles Sharp, Chief Financial Officer

Ernesto Somoza, Program Manager, Stewart L. Udall Parks in Focus Program

Ben Zukowski, Senior Program Associate, National Center

The University of Arizona Partner Program Leadership and Partner Program Staff Present:

Stephen J. Hussman, Curator of Political Affairs Collections, Special Collections at the University of Arizona Libraries (Special Collections)

Olivia Otero, Udall Graduate Assistant, Special Collections

Verónica Reyes-Escudero, Katheryne B. Willock Head of Special Collections

Bridget Wade Radcliff, Administrative Manager, Udall Center for Studies in Public Policy

Guest Present:

Kendra Held, President, Udall Alumni Association

Udall Foundation Trustees Excused:

Douglas J. Burgum, Secretary, U.S. Department of the Interior; Trustee

Dr. Suresh Garimella, President, The University of Arizona; Trustee

James L. Huffman II, Secretary

Rion J. Ramirez, Trustee

D. Michael Rappoport, Trustee

Katherine R. Scarlett, Chairman, Council on Environmental Quality; Trustee

Tess Udall, Trustee

RESOLUTION OF THE BOARD OF TRUSTEES
OF THE MORRIS K. UDALL AND STEWART L. UDALL FOUNDATION

Resolution No. DEC-52-2025: Allocation of Funds to the Udall Center for Studies in Public Policy and Special Collections at the University of Arizona Libraries

I.

WHEREAS, the United States Congress enacted P.L. 102-259 (20 U.S.C. §§ 5601 et seq. as amended, most recently on March 23, 2024) on March 19, 1992, to establish the Morris K. Udall and Stewart L. Udall Foundation (Udall Foundation) as an independent entity of the Executive Branch for several purposes, including to:

- Increase the awareness of the importance of and promote the benefit and enjoyment of the Nation's natural resources;
- Establish a program for environmental policy research at the Udall Center for Studies in Public Policy (Udall Center) at the University of Arizona;
- Establish as part of the Udall Foundation the John S. McCain III National Center for Environmental Conflict Resolution (National Center) to assist in the implementation of the National Environmental Policy Act (42 U.S.C. §§ 4331 et seq.) by providing assessment, mediation, and other related services to resolve environmental issues, conflicts, and disputes involving agencies of the United States; and,
- Develop resources at the Native Nations Institute for Leadership, Management, and Policy (NNI), a program of the Udall Center, to properly train Native American and Alaska Native professionals in health care and public policy, by providing education to and conducting management and leadership training of Native Americans, Alaska Natives, and others involved in Tribal leadership, providing assistance and resources for policy analysis, and carrying out other appropriate activities; and,

II.

WHEREAS, the Udall Foundation is subject to the supervision and direction of the Board of Trustees (20 U.S.C. § 5603(b)); and,

III.

WHEREAS, the purposes of the Udall Foundation include establishing a program for environmental policy research at the Udall Center (20 U.S.C. § 5604(4)); and,

IV.

WHEREAS, the Udall Foundation enabling legislation, 20 U.S.C. § 5605(c)(2)(C), requires that the Udall Foundation appropriate not less than 20 percent of the current fiscal year interest earnings from the Morris K. Udall and Stewart L. Udall Trust Fund

(Trust Fund) to the Udall Center to further the purposes established by 20 U.S.C. §§ 5605(a)(7) and (8); and,

V.

WHEREAS, the Udall Center has submitted a proposed work plan for Fiscal Year 2026 identifying programs that develop resources to properly train professionals in the environmental, natural resource, conflict resolution, and related fields (20 U.S.C. § 5604(5)) and provide educational outreach regarding environmental policy (20 U.S.C. § 5604(6)) and specifies how funding from the Udall Foundation would be used in furtherance of these programs; and,

VI.

WHEREAS, the proposed Udall Center work plan for Fiscal Year 2026 specifies funding for the implementation of a Program for Environmental Policy Research and Environmental Conflict Resolution and Training located at the Udall Center, in accordance with 20 U.S.C. § 5605(a)(8) and consistent with the purposes of the Udall Foundation identified in 20 U.S.C. §§ 5604(5) and 5604(6); and,

VII.

WHEREAS, the Udall Center has submitted a proposed work plan for Fiscal Year 2026 that identifies administrative and operational support funding for NNI that operates programs to properly train Native American and Alaska Native professionals in health care and public policy, by providing education to and conducting management and leadership training of Native Americans, Alaska Natives, and others involved in Tribal leadership, providing assistance and resources for policy analysis, and carrying out other appropriate activities (20 U.S.C. § 5604(7)); and,

VIII.

WHEREAS, the Udall Foundation enabling legislation requires the Udall Foundation to provide assistance from the proceeds of the Trust Fund to the Udall Center to maintain a repository for Morris K. Udall's and Stewart L. Udall's papers and related public papers and to assure public availability for such papers (20 U.S.C. § 5605(a)(7)); and,

IX.

WHEREAS, the Udall Center has submitted a proposed work plan for Fiscal Year 2026 that specifies funding for Special Collections at the University of Arizona Libraries, which serves as the repository for Morris K. Udall's and Stewart L. Udall's papers and related public papers and assures their availability to the public in accordance with 20 U.S.C. § 5605(a)(7);

X.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves the Udall Center Fiscal Year 2026 work plan; and,

XI.

NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees or the Executive Director may request a report from the Udall Center describing the economic impact in Fiscal Year 2026 from the sale of publications; from the conduct of classes, workshops, and/or training programs; the award of grants or other funding awards; and any other activities funded in whole or in part by the Trust Fund, including, but not limited to, the amount of revenue or collections generated, the manner in which the revenue or collection was spent, and the extent to which the revenue or collections generated were used for the same or similar purposes as those identified in the Udall Center work plan for Fiscal Year 2026; and,

XII.

NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees or the Executive Director may request appropriate written assurances demonstrating that the Udall Center and Special Collections at the University of Arizona Libraries are complying with the Board's direction as to Udall Foundation programming and funding eligibility in Resolution No. May-50-2025, as well as all relevant guidance and direction from the current Administration related to limitations on the use of Federal funding; and,

XIII.


NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the Udall Foundation to allocate not less than 20 percent of the Fiscal Year 2026 interest from the Trust Fund, projected at \$502,538, to the Udall Center for the approved purposes above, contingent on availability of funding.

CERTIFICATION

WE HEREBY CERTIFY that on the 16th day of December, 2025, at a X regular ___ special meeting of the Board of Trustees of the Morris K. Udall and Stewart L. Udall Foundation at which time a quorum was present, the foregoing resolution was adopted by a vote of 7 FOR, 0 AGAINST, 0 ABSTAIN.



Chair



Vice Chair

RESOLUTION OF THE BOARD OF TRUSTEES
OF THE MORRIS K. UDALL AND STEWART L. UDALL FOUNDATION

Resolution No. DEC-53-2025: Funds Set Aside for the Native Nations Institute for Leadership, Management, and Policy, a program of the Udall Center for Studies in Public Policy

I.

WHEREAS, the United States Congress enacted P.L. 102-259 (20 U.S.C. §§ 5601 et seq. as amended, most recently on March 23, 2024) on March 19, 1992, to establish the Morris K. Udall and Stewart L. Udall Foundation (Udall Foundation) as an independent entity of the Executive Branch for several purposes, including to:

- Increase the awareness of the importance of and promote the benefit and enjoyment of the Nation's natural resources;
- Establish a program for environmental policy research at the Udall Center for Studies in Public Policy (Udall Center) at the University of Arizona;
- Establish as part of the Udall Foundation the John S. McCain III National Center for Environmental Conflict Resolution (National Center) to assist in the implementation of the National Environmental Policy Act (42 U.S.C. §§ 4331 et seq.) by providing assessment, mediation, and other related services to resolve environmental issues, conflicts, and disputes involving agencies of the United States; and,
- Develop resources at the Native Nations Institute for Leadership, Management, and Policy (NNI), a program of the Udall Center, to properly train Native American and Alaska Native professionals in health care and public policy, by providing education to and conducting management and leadership training of Native Americans, Alaska Natives, and others involved in Tribal leadership, providing assistance and resources for policy analysis, and carrying out other appropriate activities; and,

II.

WHEREAS, the Udall Foundation is subject to the supervision and direction of the Board of Trustees (20 U.S.C. § 5603(b)); and,

III.

WHEREAS, the Board of Trustees expects that there will be an appropriation of funds for Fiscal Year 2026 to the Morris K. Udall and Stewart L. Udall Trust Fund (Trust Fund), which supports the Udall Foundation Education Programs, and that such appropriation will include authority to set aside a portion of that appropriation to properly train Native American and Alaska Native professionals in health care and public policy, by providing education to and conducting management and leadership training of Native Americans, Alaska Natives, and others involved in Tribal leadership, providing

assistance and resources for policy analysis, and carrying out other appropriate activities at NNI authorized by 20 U.S.C. § 5604(7); and,

IV.

WHEREAS, the Udall Center has submitted a proposed Fiscal Year 2026 work plan identifying specific NNI program activities in furtherance of 20 U.S.C. § 5604(7);

V.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves the Udall Center Fiscal Year 2026 work plan and set aside of appropriations for the program activities of NNI, and intends to provide sufficient funding to support this work plan and ensure its success; and,

VI.

NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees, to ensure that funding is spent in a manner consistent with the Udall Center Fiscal Year 2026 work plan and consistent with good financial management practices and approved uses of appropriated funds, hereby authorizes the Udall Foundation to set aside up to \$1 million from Fiscal Year 2026 funds appropriated for the Trust Fund for the program activities of NNI, a program of the Udall Center, to properly train Native American and Alaska Native professionals in health care and public policy, by providing education to and conducting management and leadership training of Native Americans, Alaska Natives, and others involved in Tribal leadership, providing assistance and resources for policy analysis, and carrying out other appropriate activities, including the summer 2026 Native American Congressional Internship Program and for its related expenses and costs authorized by 20 U.S.C. § 5604(7); and,

VII.

NOW THEREFORE BE IT FURTHER RESOLVED, that the exact amounts to be set aside for use pursuant to paragraph VI above shall be determined by the Udall Foundation Executive Director, in consultation with the Chair of the Board of Trustees, the Chief Financial Officer of the Udall Foundation, and the Director of the Udall Center, and that the determination of the amounts in the previous paragraph shall be set aside as soon as practicable after the funds are appropriated by Congress; and,

VIII.

NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees or the Executive Director may request a report from the Udall Center describing the economic impact in Fiscal Year 2026 of NNI program activities including from the sale of publications; distance learning materials; from the conduct of classes, workshops, and/or education programs; and any other activities funded in whole or in part by the Trust

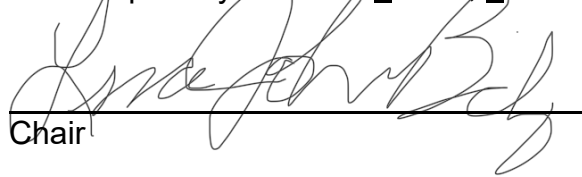
Fund, including, but not limited to, the amount of revenue or collections generated, the manner in which the revenue or collection was spent, and the extent to which the revenue or collections generated were used for the same or similar purposes in furtherance of 20 U.S.C. § 5604(7); and,


IX.

NOW THEREFORE BE IT FURTHER RESOLVED, that the Board of Trustees or the Executive Director may request appropriate written assurances demonstrating that NNI is complying with the Board's direction as to Udall Foundation programming and funding eligibility in Resolution No. May-50-2025, as well as all relevant guidance and direction from the current Administration related to limitations on the use of Federal funding.

CERTIFICATION

WE HEREBY CERTIFY that on the 16th day of December, 2025, at a **X** regular ___ special meeting of the Board of Trustees of the Morris K. Udall and Stewart L. Udall Foundation at which time a quorum was present, the foregoing resolution was adopted by a vote of 7 FOR, 0 AGAINST, 0 ABSTAIN.


Chair


Vice Chair